

**Meanwood
Neighbourhood Improvement Plan**



2010-11

East & North East Area Management Team

Contact: Steve Lake
0113 2145859
Steve.Lake@leeds.gov.uk

Contents

Meanwood Action Plan

Page - 6

Map of the Chapeltown Priority Neighbourhood

Page - 13

Introduction – Meanwood Priority Neighbourhood

The action plan below is made up of priorities identified in the Statistical Analysis attached to this report and action plan.

The general approach to be taken in tackling issues and priorities in this action plan differs from the previous INM project in that it will use the 'Team Neighbourhood' approach. This involves all local agencies and partners working together in a better coordinated and 'smarter' manner in order to work more efficiently and create improvements in service delivery which are sustainable over a prolonged period of time.

The structure chart for delivery is also attached on page 25 and is an adaptation of the new Inner NE Community Engagement Structure and this introduction will indicate what responsibility lies with each group and what the role, who is represented at each stage.

The Community Leadership Team – This will be made up of representatives of the local community and should include Parent Governors from local schools, Representatives from local recognised TRA's, and the local business community and potentially elected community champions. This meeting would be chaired by a local elected member and the group would meet 4 times per year with the group also taking responsibility for planning and delivering an annual resident conference. The general purpose of this meeting would be to oversee the development of the Neighbourhood Improvement Plan in particular around identifying local priorities that require action, helping to measure the success of interventions and crucially to take a lead in communicating to the wider community what activities are taking place and what improvement are being made in the local area. This should improve public awareness in the partnership and ensure that it becomes responsive to public needs

Priority Neighbourhood Delivery Team – This will be made up of local service providers and chaired by the Neighbourhood Manager. This group will work with the Neighbourhood Improvement Plan and drive forward operational improvements in the priority neighbourhood. Members of this group will be selected from local service providers and it is recommended that members of this group cannot also be members of the Community Leadership Team as this could create a conflict of interests.

Inner NE Area Committee – This will provide a strategic reporting mechanism for the Neighbourhood Management project and will assist in ensuring the buy in of partner agencies and signing off the project and NIP for a twelve month period. The Area Committee will receive 6 monthly progress reports on the status of the project and an annual assessment and comparison of statistics alongside each years NIP.

Key Issues Identified by the Neighbourhood Index and Other Statistics

Economic Activity

While the statistics illustrate issues with all three areas identified the lowest ranking area is those households where a lone parent is in receipt of Income Support. This is supported by information from the LSOA information where priority areas are the Beckhills area (1354) and Miles Hills, Potternewtons area (1355) where benefit take up is highest. The main benefit take up is in the Job Seeker and ESA and Incapacity Benefits and there is a significant number of persons between 16 and 24 who fall within this category. The Beckhills area is a priority for Child Poverty alongside 1450 (Boothroyd Dr, Farmhills and Sugarwells).

Low Income

The standout issues highlighted by the Neighbourhood Index here relate to households receiving in work benefits (6.97% against a Leeds average of 3.43%) and Court Payment Orders. While there are little LSOA statistics to target this activity it is likely that in the areas where benefit uptake is greatest (as above) the income will be lowest.

Health

Health is a considerable issue in this locality with Circulatory Disease. Mortality having a rate of 120.12 (compared to the Leeds average of 87.81) and Cancer mortality is also a concern with a rate of 171.49 against a Leeds average of 87.81. This can be added to concerns around child obesity outlined by statistics from the Meanwood Childrens centre which indicate a marked increase in percentage obese children between the Foundation stages and Year 6.

Environment

Neighbourhood Index indicates that the greatest concerns in the area are Waste Issues and Graffiti (ranking 27 and 33 respectively as a comparison with Leeds). This is supported by information from the Status Survey which indicates that litter and rubbish in the area is the single greatest concern amongst their residents.

Education

This area is ranked 6th lowest in the city for NEETs and this is a major concern across the area as a whole. In addition there are concerns about persistent absenteeism particularly in 1450 (Boothroyd Dr, Farmhills and Sugarwells). There are also issues around under achieving at KS 2 in and particularly at KS 4 where achievements in 1354 and 1355 are almost half the Leeds average.

Community Safety

Issues here relate to Environmental Crimes (likely to relate to issues around litter and rubbish) and then acquisitive property crime currently in particular burglary. The Status Survey also indicates that there are issues around racial tensions, general ASB issues and youth nuisance and serious concerns around drug dealing and the perception of drug dealing in the Meanwood area.

Youth Activities

Not a domain from the Neighbourhood Index, however it is evidenced as a concern by the Status Survey where issues around nuisance young people and general ASB are listed as major concerns for the area. In addition, providing provisions within the community can lead to increased opportunities for young people to engage with and achieve accreditation from other services and providers to help combat the issue of NEETs.

Community Engagement and Communication

The Appendix 1 illustrates how the Neighbourhood Management Project will be embedded in the new Community Engagement Strategy for Inner NE Area Committee (subject to approval from Area Committee). Work to develop the role of the Community Leadership Team and recruit to this group is hoped to take place following the approval and adoption of this model.

Meanwood Neighbourhood Improvement Plan Priorities 2010/11

1. **Environmental Issues** – A very high concern from statistics in all areas and from work undertaken with BIG partners and a key issues within much of this area.
2. **Community Safety** – there are real concerns here both about actual crime and ASB rates and about the public confidence and perception of these areas, in particular fears in the Miles Hills and Beckhills still exist following a murder there in December 2008. Action to increase coordination of activities and increase the high profile work around reassurance is proposed here.
3. **Health: Obesity and Cancer Mortality** – serious issues here are around Childhood Obesity and a large concern over high Cancer Mortality rate in this area. Work is ongoing to identify some of the causes and links are being made to pilot projects run in other area through the Feel Good Factor around Child Obesity to identify opportunities and projects to carry out here. There is a planning meeting in March to identify issues around Cancer Mortality although this is thought to do with late presentations to General Practitioners.
4. **Improving School Attendance** – key to the improvement of a number of deprivations indicators/domains is the raising of educational attainment. The priority of improving school attendance is a priority in helping achieve that - as well as contributing towards reducing ASB, increasing public confidence and reducing crime.
5. **Reducing NEETs** - people not in education, employment or training – the priority neighbourhood ranks the 6th worst in the city for NEETs.

ACTION PLAN

Environmental Issues

Contributing Work stream / Action	Timescale	Lead Organisation	Outcomes and Measures
Reduce waste deposition issues in Meanwood			
Monitor Grime hotspots through ward tasking to monitor hotspot areas.	Ongoing	6 weekly meetings per annum	LCC AMT and Partners
Target Multi Agency and Community Clean Up Operations to hot spot localities within Meanwood, in particular the Beckhills	Commence May 2010	All BIG Partners	Complete. 6 clean ups per annum, 5 completed to date
Promote Environmental Services within the area and encourage use of Bulky Item Collection and better resident waste management	Commence May 2010	All BIG Partners	Complete. Door knocking in conjunction with operations
Monitor condition of streets in priority areas and ensure regular contact with LCC Streetscene to tackle issues	Ongoing through CLT and BIG	ENE AMT	Improvements in Streetscene
Put in place 3 recycling sites in the Beckhills to reduce the amount of rubbish left out in bags.	Complete by Aug 2010	LCC Recycling	3 sites across the Beckhill estate, issue relating to funding from ENE Area Panel holding this up.
Deliver leaflets to streets following successful enforcement actions.	Initial leaflet Oct 2010.	ENE AMT	Partial, initial leaflet developed and first one to be delivered in area Oct 2010.
Gap in provision relating to litter picking and cleansing of footpaths in the Beckhills estate identified. Work with partners to alter service delivery.	Sept 2010	ENE AMT / ENEHL / Highways / Streetscene	Service delivery improvement in the area. ENEHL have been identified as the responsible agency and plans being developed to provide a service.
Highways maintenance in Beckhills			
Work with Highways and ENEHL to identify responsibility for land in the Beckhills in particular and work to improve the maintenance.	Complete Apr 2010	Highways / ENEHL	Complete. Land identified and partners aware of issues. Highways and ENEHL responsible agencies.
Identify issues with repair and maintenance of highways footpaths and ginnels and develop a plan of improvement works	To be complete by Nov 2010	ENE AMT / Highways	Action plan and programme of improvements developed. Highways have completed and sent plan of initial works to be completed. Oct 2010.
Advise and inform residents of these developments and improvements works when in place.	Ongoing	ENE AMT / CLT	Residents aware that issues are being dealt with reduced apathy amongst the community.
Green space improvements in Meanwood			
Potternewton Lane verges to be cut back and cleared of fly tipping	Complete May 2010	ENEHL	Complete. Green space improved

Potternewton Crescent green space to be cleared and a maintenance agreement developed for long term improvement	Partial May 2010	WYPS / ENEHL / Parks and Countryside	Partial improvement, site cleared but maintenance agreement outstanding
Meanwood Road Bandstand Allotments, improve the site, increase opportunities for new uptake on sites and link in with Probation to reduce re-offending. Work to commence on clearing initial plots Sept 2010 and potential funding for a two year project to be confirmed the same month.	Sept 2010	WYPS / LCC Allotments / ENE AMT	Improvement of the site Increased uptake of plots Probation working to up skill offenders Development work with plot holders.
Stonegates master plan been developed and completed with ground Work Leeds, Leeds Federated Housing and Inner NE Area Committee to improve identified land within the Stonegate estate.	Tbc	Groundwork Leeds / Leeds Federated Housing	Project completed and improvements made.
Probation developing a programme of work in the Stonegate estate to improve the aesthetics of the estate and reduce the concern felt by the community.	July 2010 – ongoing	WYPS	Improvements in the loom of the estate and reduced concern by residents.
Environmental audit of Stonegates completed and improvements commenced	July 2010 – ongoing	LCC Streetscene	Improve the aesthetics of the estate. Reduce local concern among community.

ASB and acquisitive crime

Contributing Work stream / Action	Timescale	Lead Organisation	Outcomes and Measures
Reduce ASB in the neighbourhood			
Target local perpetrators of Crime and ASB through the Chapel Allerton ASB Group and Ward tasking	Apr 2010 ongoing	WYP	Reduction in ASB calls and public concerns
Develop targeted action plan for nominal's and operate with local partners to take enforcement action	May 2010 and ongoing	WYP	Reduction in ASB calls and public concerns
Develop a gating and fencing project for Beckhills estate to target priority area for crime and ASB.	Complete Aug 2010	ENE AMT / Safer Leeds	Project developed
Identify funding for the Beckhills gating project to install by end of financial year	Complete by Sept 2010	ENE AMT	Funding bids made
Deliver some fencing and gating improvements to elements of the Beckhill estate		Safer Leeds / ENE AMT	Project delivered
Improve the fencing to the Miles Hill Ginnel in the Miles Hill estate	Complete Sept 2010	Safer Leeds / ENEHL	Fencing improvements along this ginnel reduced concern amongst local community
Monitor and incorporate activity for nominal's in the Potternewtons and Stonegate parts of the wider Meanwood area through ASB Action Plan	Commenced wider remit July 2010	WYP / ASBU / ENEHL / RSL	Reduced ASB calls and concerns of victimisation
Link peripheral nominals to local youth activity being developed through the Youth Activities section	Ongoing	All local agencies	Increased uptake in youth provisions in the area.
Create a meeting for the Stonegate estate to monitor and coordinate environmental and ASB activity in this area.	Oct 2010	All local agencies	Meeting in place and dates diarised.

Reduce acquisitive crime			
Gating project for Beckhills outlined above is expected to have a positive impact on acquisitive crime.	Funding bids developed and submitted Sept 2010	ENE AMT / Safer Leeds	Reduction in acquisitive crime in neighbourhood. Once funding approved consultation to commence Oct 2010 and completion of project Mar 2011 at latest.
Fencing project in Miles Hills is expected to deliver improvements to burglary in the Miles Hill locality	Complete Sept 2010	ENEHL / ENE AMT / Safer Leeds	Reduction in acquisitive crime in neighbourhood Reduced local concern by residents in this locality
Target perpetrators of acquisitive crime for ASB initiatives to deter offending including work with tenancy enforcement and ASB ward group as appropriate	May 2010 ongoing	WYP / ENEHL / ASB Unit	Reduction in acquisitive crime in neighbourhood
Run operations to identified hot spots to target victims and potential victims, raise awareness and provide target hardening where possible	Apr 2010 Ongoing	WYP / Safer Leeds / ENEHL / ENE AMT	Reduction in acquisitive crime in neighbourhood
Improve public confidence			
Gating projects and improvements to streetscape will have positive impact over public confidence as outlined in sections above.	As above	ENEHL / ENE AMT / Safer Leeds / WYP	As above
Improved information about activities and communication with local partners through operations	Ongoing from Apr 2010	All BIG Partners	8 No operations per annum to improve communications. Next one to take place 11.11.2010 in Miles Hills and Beckhills areas.
Link project to Facebook and new Partnership Information Pack to keep residents informed of how to report concerns and updates on activities.	Ongoing from June 2010	All BIG Partners and Tasking Partners	Improved public confidence by residents measured through status surveys and reassurance mapping. Evaluation to take place in Oct BIG meeting.
Complete a reassurance mapping exercise with partners across the top two estates for crime and ASB, the Beckhill and Mils Hill estates	Complete by Nov 2010	WYP and all BIG partners	Status to be confirmed through Oct BIG meeting.

Youth obesity and cancer mortality

Contributing Work stream / Action	Timescale	Lead Organisation	Outcomes and Measures
Increase the activities on offer for young people in Meanwood			
Open, set up a management committee and agree funding for the 17-21 Beckhill Avenue community provision.	Oct 2010 completion proposed	ENEHL / ENE AMT / Carr Manor High School	Property to be open and increased use by young people.

Issues relating to agencies willing to manage this property and some funding issues to get this property running have been evident. Local school interested in assisting with this with a view to ensuring opening as a community resource by Oct 2010. There needs to be a licence granted for this purpose which is being sought, slight delay but anticipated opening still Oct 2010.			
Agree location and install a play pod facility to run outdoor activity within the Beckhills and Miles Hill estates	Complete June 2010	NETWORKS	Increased youth activity within the estates
Target activities between WYP and Youth Services to target individuals at risk of taking part in ASB with other activities.	May 2010 and ongoing	WYP / Leeds Youth Service	Reduced rate of offending and increased attendance at youth provision
Advertise events and provisions through the Facebook page and local events.	June 2010 and ongoing	NETWORKS	Increased awareness and attendance at youth provisions and events
Cage football project to operate in the Beckhills / Miles Hills estate and link to Prince Philip Centre to encourage long term youth involvement with the facility. Cage football also operated in Stonegate estate following poor uptake in Beckhills. Not as well attended as would like, consultation to take place through Oct BIG meeting.	July 2010	Community Sports	Increased attendance of young people from Meanwood at Prince Philip Centre sessions.
<u>Increase the number of local events to provide young people</u>			
Mini Breeze	26.07.10	NETWORKS	Complete
Beckhills Fun Day	31.07.10	ENEHL / ZEST	Complete
Breeze – Scott Hall Leisure Centre	18.08.10	PAYP / Community Sports	Complete
<u>Promote healthy lifestyles</u>			
The Healthy Living Network will promote activities and healthy eating opportunities with parents and young people in Meanwood	Mar 2010 Ongoing	NHS Leeds	Reduced child obesity within Meanwood
Implement the Change For Life project in Meanwood.	Feb 2010 and ongoing	NHS Leeds	Implementation and advertising campaign
Promote the Change for Life campaign through all partners in Meanwood.	May 2010 and ongoing	NHS Leeds / BIG Partners	All agencies use the Change for Life branding and advertise
Cycle path linking Beckhills with City Centre and Harewood to be completed.	Tbc	LCC Regeneration	
<u>Cancer mortality rate</u>			
The wider health and well being partnership to discuss this issue and develop actions. BIG to identify potential interventions within Meanwood. – discussion with ENE Health and Wellbeing group to identify cancer types. This is required to identify what actions can be developed by local partners.	Discussion June 2010	NHS Leeds / Meanwood Health and Wellbeing Partnership	Identification of cancer types and development of project to raise awareness and reduce these.

Improve school attendance – Actions to be developed through the BIG group in consultation with Extended Services and Area Committee Sub Group

Contributing Work stream / Action	Timescale	Lead Organisation	Outcomes and Measures
Develop initiatives through BIG group to improve school attendance			

Reducing Worklessness and NEETS

Contributing Work stream / Action	Timescale	Lead Organisation	Outcomes and Measures
Improve access to services within Meanwood			
Identify services within Meanwood for education, training and employment advice and provision	Jul 2010	JET Partnership	Mapping exercise complete
Identify gaps in provision through consultation with BIG group	Oct 2010	BIG group	
Identify opportunities with the JET partnership to develop improvements in service provision with the JET partnership	Tbc		
Improve awareness of frontline staff and VCS agencies about services available for employment, education and training			
Identify the services operating within Meanwood as outlined above	Jul 2010	JET Partnership	
Identify a training package for local agencies to send staff to inform them of service providers and opportunities for training, education and employment.	Mar 2011	JET Partnership	2 x training sessions completed
Develop new projects and initiatives through the BIG group and JET Partnership			

Other Neighbourhood Management related projects

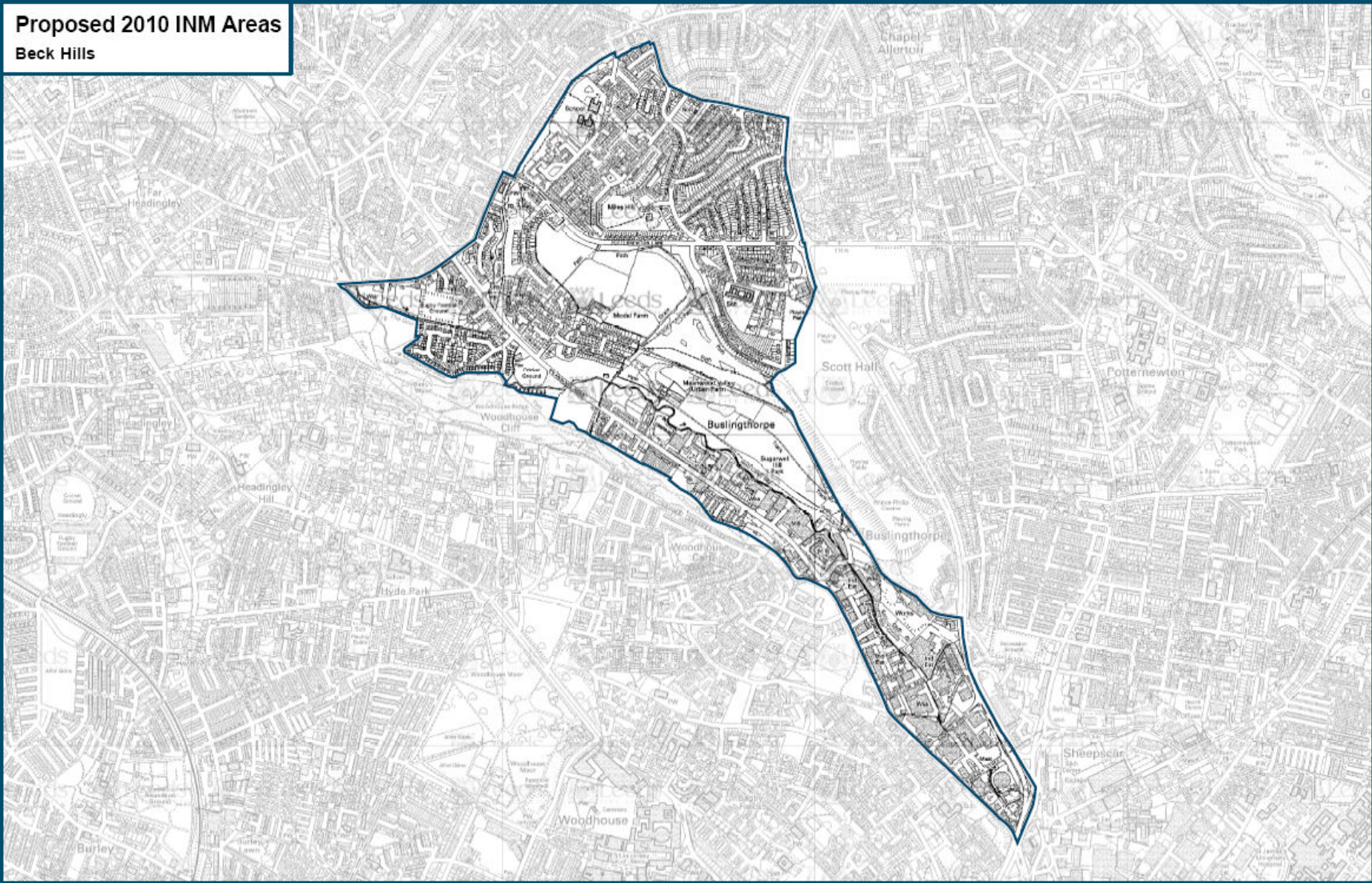
Community Engagement and Communication

No	Issues	Action/Activity	Timescale	Specific Targets	Org/Progress	Results
1	Develop role and recruit to the Community Leadership Team for Chapeltown	<ul style="list-style-type: none"> Write the Job Description and Terms of Reference for the Community Leadership Team. Advertise across the community and Recruit to the Community Champions post. Run 3 meetings per fiscal year to oversee progress of the NIP and develop projects to solve issues. 			Draft JD of CLT members completed and initial strategy for development of this group underway	
2.	Link Neighbourhood Management Communication to all partner agencies communications	<ul style="list-style-type: none"> Develop the role of Communications and Engagement to ensure that all members of the team are communicating with groups and voicing local concerns and issues to the Neighbourhood Manager. Ensure that all partners are communicating progress to their staff and resident groups/PACTs etc to increase awareness of role of Neighbourhood Management. 			Initial discussions started but will of necessity wait until the CLT is established.	
3.	Improve the joined up approach to communications within the Meanwood area	<ul style="list-style-type: none"> Pilot a Beckhills information pack with updates and information from all local partners in the Beckhills and assess success by resident feedback. Develop a Facebook Site to advertise local initiatives, events and stories from local partners. Advertise through summer events and from lists of e-mail addresses captured 	<p>Partial Aug 2010</p> <p>Complete Apr 2010</p>	<p>Improve communications/access and uptake of services and community confidence</p> <p>Improve awareness of activities by partners among local people to improve confidence in local services</p>	<p>ZEST / BIG Comms Group</p> <p>Extended Services / BIG Comms Group</p>	<p>Over 200 handed out and very positive feedback received. Remainder to be used in Nov 2010</p> <p>Number of members of the Facebook site.</p>

		<p>during partners consultation.</p> <ul style="list-style-type: none"> • Deliver above information as part of multi agency environmental action days on the Beckhill estate. 	Complete Sept 2010	Information handed out to all residents of Beckhill estate as part of operation.	All BIG Partners	Positive feedback from residents, some form of survey to be developed.
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**Meanwood Neighbourhood Improvement Plan
2010-11**

**Proposed 2010 INM Areas
Beck Hills**



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